



Governing Board Meeting Minutes

Monday, February 08, 2019 – 57 W. Main Street, Chehalis, WA 98532

- BOARD CHAIR:** Edna J. Fund
- MEMBERS PRESENT:** Edna J. Fund (Lewis County), Vickie L. Raines (Grays Harbor), Frank Wolfe (Pacific County), Suzanne Holmes (Wahkiakum); Dennis Weber (Cowlitz County)
- GREAT RIVERS MEMBERS PRESENT:** Marc Bollinger (CEO), Marie Davis (Administrative Assistant), Fred Johnson (Attorney), Brian Cameron (Chief Operations Officer), Todd Broderius (Chief Integration Officer), Kathy Robertson (Chief Clinical Officer)
- RECORDING SECRETARY:** Marie Davis
- OTHERS PRESENT:** Richard Stride (Cascade MH), Jessica Diaz (HCA), Tristan Wozniak (Wahkiakum MH), Bud Blake (Former Thurston CC), Frank Morrison (CORE), Lance Welch (Great Rivers Strategy Consultant), Danette York (Lewis County), Angela Listy (CORE), David McClay (Columbia Wellness),

AGENDA ITEM	DISCUSSION	LEAD	DECISIONS, ACTIONS, ASSIGNMENTS
Call to Order and Introductions	After a quorum was present, Governing Board Chair Fund called the February 08, 2019 Governing Board meeting to order at 10:06 AM. Introductions were made.	Fund	N/A
Adoption of Agenda	Governing Board Chair Fund called for any changes to the February 08, 2019 Governing Board agenda. No changes suggested. Governing Board Member Wolfe moved to adopt the February 08, 2019 Governing Board Agenda as written. MSP. All members voted aye.	Fund	MSP (FW/SH)
Public Comments	None	Various	N/A
	Governing Board Chair Fund called for approval of the January 11, 2019 Governing Board Meeting minutes. No objections were made. Governing Board Member Holmes moved to approve the January 11, 2019 Governing Board Meeting Minutes. MSP. All members voted aye.		MSP (SH/FW)

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Action Items	<p>a. January Voucher Approval – Batch Number 2019-07</p> <p>This is a list of January expenses, with brief in-line explanations, totaling \$6,843,785.47</p> <p>Items to note:</p> <ul style="list-style-type: none"> • #203 – Thurston/Mason BHO E&T Services \$564,880.00. They have a new billing software. Client information is being clarified. • #230 December Department of Retirement systems \$1,940.00 - date changed from 2018 to 2019. <p>Governing Board Member Holmes to approve the January 2019 Voucher Batch Number 2019-07 as presented. MSP. All members voted aye.</p>	Cameron	MSP (SH/FW)
	<p>b. Telecare Mental Health Services of Washington Provider Contract No. 20170014 (amount \$5,167,564.00)</p> <p>For operation of McCleary Evaluation & Treatment Center (E&T Center). The initial amount was for a 12 month operating cost. There were additional operating startup costs. New contract contains both amounts. Total amount is \$5,167,564.00</p> <p>Governing Board Member Weber asked about how Great Rivers monitors effectiveness. Great Rivers stated that the majority of folks entering go through the legal process where they are involuntarily detained and admitted to an evaluation and treatment center. There is a process to monitor quality of care that is being delivered. Data is received on the front and back ends evaluating crisis and outpatient systems. Great Rivers can monitor, if the system as a whole, is being effective</p> <p>R. Stride Cascade MH has concerns regarding the five million and if it was going to be similar to what was done with Cascade.</p> <p>Great Rivers stated that Cascade MH is its own business, completely separate. Telecare is getting five million dollars for startup operations, as they deliver services, as cost reimbursement. This amount was determined and set aside per an analysis of what it costs to run an evaluation and treatment center and does not include court costs. There will be an ITA program set up with Grays Harbor with a pre-determined budget for the ITA hearing per case load.</p>	Bollinger	MSP (SH/FW)

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	<p>Governing Board Member Holmes moved to approve the Telecare Mental Health Services of Washington Provider Contract No. 20170014 (amount \$5,167,564.00). MSP. All members voted aye.</p>		
	<p>c. Behavioral Health Resources Medicaid Contract Amendment No. 1 Contract No. 20170033 (amount for New IMR SOW \$448,536.00; amount for Outpatient SOW (no change) \$8,954,160.00)</p> <p>This is an evidence based practice illness management recovery that primarily targets the adult population with an educational component. This was applied for through the Request for Application Proposal. This would be an additional amount for the estimated cost for the remainder of this year.</p> <p>Governing Board Member Holmes moved to approve the Behavioral Health Resources Medicaid Contract Amendment No. 1 Contract No. 20170033 (amount for New IMR SOW \$448,536.00; amount for Outpatient SOW (no change) \$8,954,160.00). MSP. All members voted aye.</p>	Bollinger	MSP (SH/FW)
	<p>d. Catholic Community Services of Western Washington HARPS Contract Amendment No. 1 Contract No. 20170109 (additional amount for HARPS SOW \$92,200.00; new total amount for HARPS SOW \$190,440.00)</p> <p>This is for an additional year of the HARPS contract to continue the support services Catholic Community Services has been delivering.</p> <p>Governing Board Member Wolfe moved to approve the Catholic Community Services of Western Washington HARPS Contract Amendment No. 1 Contract No. 20170109 (additional amount for HARPS SOW \$92,200.00; new total amount for HARPS SOW \$190,440.00). MSP. All members voted aye.</p>	Bollinger	MSP (FW/SH)
	<p>e. New Directions Counseling, LLC Medicaid Contract No. 20190001 (amount \$250,000.00)</p> <p>This was an agency that is operating in multiple counties. They will deliver adult SUD disorder services in our region. This is a new provider and new contract in Lewis County.</p> <p>Governing Board Member Wolfe moved to approve the New Directions Counseling, LLC Medicaid Contract No. 20190001 (amount \$250,000.00). MSP. All members voted aye.</p>	Bollinger	MSP (FW /SH)
	<p>f. Grays Harbor County Professional Service Agreement, Contract No. 20180101 (amount \$150,000.00)</p>	Bollinger	MSP (FW/SH)

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	<p>This is Grays Harbors portion that was distributed to the rest of the counties. The position is for a Recovery Support Behavioral Health Officer in the jails.</p> <p>Governing Board Member Wolfe moved to approve the Grays Harbor County Professional Service Agreement, Contract No. 20180101 (amount \$150,000.00). MSP. All members voted aye.</p>		
	<p>g. Lance Welch Consulting, LLC Professional Service Agreement Amendment No. 1 Contract No. 20180137 (additional amount \$126,000.00; new total amount \$150,000.00)</p> <p>This is for assistance for Great Rivers internal and external preparation for 2020. The amount is added in and will be billed against based on projects where additional support and expertise in transitioning health care systems and requirements for 2020 are needed. L. Welch has been providing services since December and the impact has been beneficial internally. A lot of work needs to be done to continue to run a BHO and plan for BH-ASO. There will be a transition for Great Rivers system of providers and the community as well. There is also a strategic plan that is closely linked to 2020 provider preparation that is being finalized.</p> <p>Governing Board Member Holmes moved to approve Lance Welch Consulting, LLC Professional Service Agreement Amendment No. 1 Contract No. 20180137 (additional amount \$126,000.00; new total amount \$150,000.00). MSP. All members voted aye.</p>	Bollinger	MSP (SH/FW)
	<p>h. Lower Columbia Community Action Program Professional Service Agreement Contract No. 20180123 (amount \$60,900.00)</p> <p>This is a position similar to the position in Grays Harbor for community court process. This is the Cowlitz County version and will complement the community court program they are developing.</p> <p>Governing Board Member Weber stated he wanted to be transparent and notify that he does serve on the Board of Directors for Lower Columbia Community Program. They have already approved the counties portion of the match to this position to enable a full service for the community court.</p> <p>Governing Board Member Wolfe moved to approve the Lower Columbia Community Action Program Professional Service Agreement Contract No. 20180123 (amount \$60,900.00). MSP. All members voted aye.</p>	Bollinger	MSP (FW/SH)
	<p>i. Resolution 2019-01 – Clarifying the Organizational and Reporting Structure of Community Integrated Health Services (CIHS)</p>	Johnson/Bollinger	MSP (FW/SH)

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	<p>This is related to the ongoing discussions regarding the LLC. The final LLC draft is out and has addressed concerns about the appropriate separation between direct service and the other functions of the LLC. At the last meeting Lewis County Prosecuting Attorney brought forth a document called "Consensus Directive" which is to cover the interim period between now and fully implementing the LLC with clear separation.</p> <p>CIHS did a presentation at the recent Advisory Board meeting and the Advisory Board made recommendations to continue to develop school based services (regional), expanding WISE in Wahkiakum and continue to fill WISE gaps in Lewis County. CIHS continues to develop and implement services at Northwest Pediatric in Lewis County which is similar to the Child and Adolescent Clinic in Cowlitz County. New areas they recommend CIHS look at are geriatric services regionally. Also, Brian Shay, Grays Harbor requested we have conversations for a proposal for a youth shelter and support services program.</p> <p>Governing Board Member Wolfe moved to approve the Resolution 2019-01 – Clarifying the Organizational and Reporting Structure of Community Integrated Health Services (CIHS). MSP. All members voted aye.</p>		
	<p>j. Cascade Pacific Action Alliance (CPAA) Governing Board Seat</p> <p>Bud Blake represented Great Rivers and the Thurston/Mason BHO. There are also other programs the CPAA supports that are in full action there needs to be more discussion on how behavioral health and substance use has a major role in the direction that CPAA is going.</p> <p>CPAA recently changed to meeting bi-monthly, the first meeting is February 14, 2109 in Shelton at 3pm. Most of the meetings are held at Great Wolf Lodge, once a quarter they are rotated to different counties.</p> <p>Great Rivers region is a seven county region. They have had conversations with Thurston/Mason BHO and agreed there was only one seat and talked about how it could be best split. Thurston/Mason volunteered to do the first part and now its Great Rivers turn. It is Important that the two BHOs are represented and there shouldn't be a difference in operation needs. This board seat will represent the seven counties.</p> <p>Governing Board Member Holmes moved to approve the Cascade Pacific Action Alliance Governing Board seat appointing Governing Board Member Wolfe. MSP. All members voted aye.</p>	Blake, York, Bollinger	MSP (SH/VR)
	<p>k. Governing Board Point of Contact for Great Rivers CEO</p>	Bollinger	MSP (FW/DW)

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	<p>As part of the bylaws and interlocal agreement that point of contact for the CEO is the Governing Board Chair. Due to some ongoing communication challenges, it is requested that an alternative contact person be appointed. It is allowed in the bylaws and requires a vote by the Governing Board.</p> <p>Governing Board Member Raines stated she has no problem looking at making changes. The Chair may be point of contact that position doesn't override any of the other positions of the Board, and any Board member can contact the CEO and makes requests.</p> <p>M. Bollinger stated this doesn't change the Chair or Vice Chair, it is just the assigned point of contact. Currently communications to the Governing Board is through the Chair and there are challenges that is affecting his ability to successfully run the operations of Great Rivers.</p> <p>Governing Board Member Holmes stated she is the only one that is not a County Commissioner, and since she doesn't have that burden she has been able to respond to Great Rivers CEO faster. In terms of operations of communication, she would be willing to be point of contact as she has more time and as a Board there is a responsibility to Great Rivers and going forward to 2020 there may be additional items coming up that may need to be responded to quicker and more often.</p> <p>Governing Board Member Raines stated she is ok with Governing Board Member Holmes being the point of contact.</p> <p>Governing Board Chair Fund stated that Governing Board Member Holmes would be the point of contact and she would continue to run the meetings.</p> <p>Governing Board Member Wolfe moved to approve the Governing Board Point of Contact being Governing Board Member Holmes for Great Rivers CEO. MSP. All members voted aye.</p>		
	<p>Legislature – Commissioner Fund</p> <p>Governing Board Members Raines, Weber, and Fund have been spending a lot of time together these days regarding BHO Items. Bill SB5432 regarding implementing behavioral health integration by 2020 is going up to senate committee meeting at 1:30pm today.</p> <p>Governing Board Member Weber had an opportunity to testify on SB5432 and other behavioral health bills a week ago. One of the bills is regarding the Governor's opioid strategy and recommendation was to require jails and drug courts to implement medically assisted treatment (MAT). Governing Board Member Weber's testimony</p>	Various	

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	<p>revolved around the need to recognize counties limited resources. Cost of MAT services in Cowlitz County jail for 2018 was \$160,000.</p> <p>Regarding Bill SB5432 he requested a continued role for county leadership council be written into the bill. He mentioned that Managed Care Organizations (MCOs) are really good at saving money by consolidating services which poses a problem for rural clients.</p> <p>The third bill he commented on outlined replacing Western State Hospital, which lost its federal accreditation so no patients are getting Medicaid payments from the federal government and it is 100% funded by the state. The Governor proposed eliminating Western State Hospital and replacing it in part with a 150 bed psychiatric teaching hospital through the University of Washington and distributing the remaining 600 beds throughout the state in community based hospitals. Is the state going to continue to fund those programs or leave it up to counties in the long term?</p> <p>M. Bollinger gave credit to Governing Board Member Raines addressing the Western State Hospital (WSH) conversion. She met with Grays Harbor Community Hospital (GHCH) and proposed using some of their beds. We hope this can move forward. GHCH had questions regarding data, which can be provided to them. Biggest challenge is conversion to transition people out into the communities as there are few to no community resources, especially in rural areas. The concern is if a person is pushed out into the community and its not successful they will end up in a community hospital waiting to get into a place like WSH. It is clear that WSH is not taking civil commitments and only new civil commitments currently are on forensic hold and get flipped into civil (called forensic flips). The State is proposing purchasing beds in local or community hospitals, and evaluation and treatment centers. A drawback is when using local beds, it takes away from short term capacity. These bills change daily and get consolidated. It is important to pay attention to them. Bill SB5432 is very important; Great Rivers has given feedback on it as well as other BHOs. One concern is the way it is currently structured, county involvement is not guaranteed. There are additional challenges for rural areas.</p> <p>F. Johnson stated that comments regarding SB5432 while in draft appeared to have been ignored. One of the main concerns that has been identified is that as of January 1, 2020 there is no language in the bill regarding BHOs bills for the end of 2018 being paid.</p> <p>Governing Board Member Weber suggested to make comments directly to Representative Schmidt. He is the prime sponsor for this bill and is a Republican on the committee. He agreed that counties need to have a role, especially for the rural</p>		

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	<p>service area. Remind Representative Schmidt to look for the language in the bill for counties to have an ongoing role.</p> <p>Governing Board Member Holmes will track and share any information regarding major changes with important bills.</p> <p>Governing Board Member Raines stated it is important to know, moving forward, if GHCH takes on additional beds from psychiatric units that it does not impact its rural designation. Taking on the additional beds at a community level from WSH is a civil commitment. She appreciates M. Bollinger and T. Broderius' attention to the meeting with GHCH as she couldn't have been as productive without the additional extended knowledge.</p> <p>Governing Board Chair Fund asked if a letter of support from the Governing Board saying they support what Grays Harbor is trying to do would help? Governing Board Member Raines agreed it would be helpful to the people in the hospital as well as the legislature. Governing Board Members Holmes & Raines will complete the letter.</p>		
	<p>M. Bollinger stated that in the December Governing Board meeting Governing Board Chair Fund shared some information regarding the transition to 2020. Great Rivers has come up with a series of ten questions as well as contacts so the right information could be obtained from the right folks. This includes Greater Columbia who went mid-adopter, King County who went mid-adopter, Spokane BHO, Thurston/Mason BHO, and North Sound. It also has to do with working with the Health Care Authority (HCA), the MCOs in the preparation and transition process.</p> <p>Governing Board Chair Fund requested a copy. T. Broderius replied that the goal was to have a complete copy at the meeting with Governing Board Chair Fund on February 14, 2019 and present it at the next Governing Board meeting.</p> <p>Governing Board Chair Fund stated it is a point of frustration and wants to make sure counties have a voice and people are being served.</p> <p>M. Bollinger stated that the Interlocal Leadership Structure is to be rescheduled due to weather and will be reviewing the draft charter. All partners have been contacted that are involved and have been forwarded the information regarding meeting times.</p> <p>Governing Board Chair Fund went to Clark County and was invited to observe what is happening in their area. They had local legislatures, MCOs, and County Commissioners there and she was interested in the dialog they were having as they are further down the road.</p>	Bollinger	

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<p>5. BHO Essential Updates</p>	<p>a. Financial Update - See Updated Operating Budget & Dashboard Report documents</p> <p>Legislative Portion from a Financials Perspective</p> <ul style="list-style-type: none"> • When contracting for BH-ASOs Mercer rates are used for the Medicaid portion of the contract. Non-Medicaid side of the business is hurting our forecast. State funds are distributed by population; we have low population in our five counties but we have more per population of Medicaid eligible. Due to non-Medicaid population being so small we will be getting 30% less than what we are currently getting and keeping the current requirements. • BHOs and BH-ASOs working to create a schematic to bi-annually forecast shortfalls. • Currently it appears Great Rivers will lose approximately \$8,600,000.00 in non-Medicaid funds in an 18-month period with the current scenario. • Information will be gathered and presented to the Governor. <p>M. Bollinger stated it is important to note the Legislature looks at the crisis system. The HCA contract includes hotline, ITA, and community outreach, so it is very limited and doesn't include diversion and many other crisis continuum pieces. If they don't make changes the current crisis system will get reduced state wide. In theory it could go all the way down to hotlines and DCRs. This would have a terrible impact on our region.</p> <p>B. Cameron stated in planning for the BH-ASO we are looking 12 months ahead, looking at current expenses and what expenses will be added starting in January 2020. We are looking at what Great Rivers will look like, what will the staff look like, what we can afford and not afford. We are going through those scenarios creating a model and as we get more information updating that model. It is about 90 % done and it is good we are doing that now as we gather the information we can present the bottom line.</p> <p>J. Diaz stated 70% goes to BH-ASO and 30% goes to the MCO of current non-Medicaid funding to cover non-Medicaid expenses for Medicaid clients. We have contract language regarding planning to continue to evaluate how we divide the funding based on our needs. We can currently only go off the information we have received so far.</p> <p>B. Cameron stated the on-time adopters/BHOs will be asking for reserve funds like the mid-adopters received.</p> <p>An updated budget for provider milestones was presented and agreed upon by the Board. We have all the information and the philosophy that was discussed. It is ready for the Board to look at it and the distribution assumptions. The document will be sent</p>	<p>Cameron</p>	<p>N/A</p>

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	<p>to the Board so that it can be made an action item at the next Board meeting to allow for approval of the budget and distribution to providers.</p> <p>M. Bollinger stated there were three milestones talked about and the dollar amount would cover all three with flexibility that best fits the individual organization.</p>		
	<p>b. LLC Update</p> <p>F. Johnson stated the adoption of the resolution today makes the last addition to make it possible for everyone to sign off on the LLC agreement. He talked with three prosecutor group members and they seemed to think we can move forward. In the next couple weeks all counties can sign off on LLC and we can start looking at the structure of the LLC and doing a separate LLC for the direct service side.</p> <p>He wanted to emphasize the importance of the reserve fund. The draft of the BH-ASO agreement says there is either going to be a reserve fund or 100% surety bond. If we have no reserve fund and we go to a bonding company and ask for a million-dollar surety bond they would most likely not write the bond and if they did would require a 100% collateral. A reserve fund is critical to our ability to move forward.</p> <p>B. Cameron stated looking at the contract they have a reserve range, a minimum and a maximum. They are creating a reserve fund up to that maximum and are saying if you stay within that range you won't need a surety bond.</p>	Johnson	N/A
<p>County Updates (Board Member Reports)</p>	<p>Cowlitz (Weber) – we had a grand opening of new residential detox treatment center that has 16 beds. This is great news for our community.</p> <p>Grays Harbor (Raines) – we are excited about new E&T facility opening in the spring.</p> <p>Lewis (Fund) – CPAA has grant which is \$80,000 to cover the first year of MAT for the jail.</p> <p>Pacific (Wolfe) – none</p> <p>Wahkiakum (Holmes) – in our county we are fortunate our new health director has a great field of knowledge with the ability to share that information. Director Bischoff able to speak before the County Commissioners on measles in the community and share information and it was a nice education piece. He was able to respond to the questions of what kind of people don't immunize their children. He helped people in the room understand, and it was able to be shared in the newspaper.</p> <p>On Monday there was a multi-agency response to an animal abuse case where 65 animals were removed. There were thirty people involved including mental health professionals. The sheriff stated this was not a punitive action but a protection action</p>	Various	N / A

